

#### STRUCTURE EVALUATION

# **Community Townhall Gathering**

Tuesday, January 9, 2024



#### **STRUCTURE EVALUATION Community Townhall**

# Lee Health Board of Directors

Tuesday, January 9, 2024



# **Today's Discussion**





Welcome | Therese Everly, BS, RRT, Board Vice-Chair & Stephen R. Brown, MD

- Why We're Here | Dr. Larry Antonucci

**Conversion Evaluation Overview** | Dr. Larry Antonucci

What We Know About Each Nonprofit Structure | Dr. Larry Antonucci

**Process & Timeline** | Michael Nachef

**Discussion & Questions** | Lee Health Leadership Team



# Proudly Independent, Nonprofit & Self-Supporting Since 1916



Local Mission. Regional Impact.



Among the Largest Public Health Systems in U.S. & FL



**Locally Led & Governed** 



**Top Employer in Lee County** 



**A Critical Safety Net** 



**Most Trusted Provider** 



**Widest Array of Care** 



**Major Economic Engine** 

## **Cape Coral Expansion Map**





# Why We're Here





What We're Evaluating and Why



Discussion and Answers



Where We Are in the Process



Access the Latest Information

# Why Evaluate Our Structure





Florida Legislature recognized the uphill climb facing systems like ours.



Financial and operational pressures are at an all time high.



Our commitment to our safety-net mission, as well as continued local leadership and independence is unwavering. This commitment is also the driving factor in our decision to evaluate structures.

# What We Know Today

Nonprofit Structure Comparison



## **Structure Comparison**

# **Key Similarities**



|                             | Special District/Govt.<br>Health System (Current)  | Community-Focused Nonprofit Health System |
|-----------------------------|--|---|
| Safety-Net<br>Mission       | Organization maintains strong focus on and commitment to its longstanding mission of caring for every Lee County resident  |   |
| Quality & Safety            | Leadership & staff maintain strong commitment to provide every patient the best care and experience possible   |   |
| Fiduciary<br>Responsibility | Just as it does today, the Board of Directors would have a duty of care to ensure the organization's community-focused mission is being met and to act in the best interest of the organization and its stakeholders – patients, the community, physicians and team members. The Board would be accountable for maintaining appropriate transparency, conflict of interest policies and other measures as required by state and federal law.   |   |
| Operating<br>Margin         | Margins continue to be reinvested back into the system and community to improve care for patients and the overall health of the community  |   |
| Charity<br>Care             | Organization maintains strong focus on and commitment to its mission of caring for Lee County residents; Patients in need of care receive it regardless of ability to pay  |   |
| No Taxing Authority         | Lee Health does not have taxing authority today and has never operations. This would not change if Lee Health converts to a converted to the c | ·   |

## Structure Comparison

# **Key Differences**



|                                    | Special District/Govt.<br>Health System (Current)   | Community-Focused Nonprofit Health System  |
|------------------------------------|---|--|
| Board<br>Leadership                | Board leadership continues; board members are publicly elected  | Board leadership continues; board members no longer publicly elected   |
| Business<br>Practice<br>Governance | Governed by the Lee Health's Enabling Act and Florida law applicable to public entities   | Governed by Florida law applicable to not-for-profit corporations  |
| Growth & Expansion                 | Future organizational growth confined to<br>Lee County, restricting potential regional impact,<br>revenue and economies of scale; patients continue<br>long commutes for care         | Organization has option to grow beyond Lee County to meet needs of region, reduce burden on patients, achieve greater economies of scale and diversify revenue           |
| Sovereign<br>Immunity              | Sovereign immunity limits negligence lawsuits to the government agency only and caps damages awards. It exists to protect public funds that help cover the cost of providing services | Sovereign immunity ends and all limits are lifted. Current insurance program enhanced and expanded to provide organization and staff protection from financial liability |

# Process & Timeline

Michael Nachef



### **Process & Timeline**



#### **EVALUATION**

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**Evaluation Gate** 

Phase 1

Evaluation

WITHIN 180 DAYS OF AUG. 31 VOTE At the Latest: Feb. 27, 2024

- Lee Health Board of Directors vote to conduct evaluation (Completed 8.31.23)
- □ Conduct a Public Hearing (1.25.24)
- □ Receive official Evaluation Report

#### DISCERNMENT

Report Gate Phase 2

Discernment

**Decision Gate** 

WITHIN 120 DAYS OF REPORT RECEIVED
At the Latest: June 26, 2024

- □ Examine Evaluation Report & identify structure that provides greatest benefit
- ☐ LHBOD Board of Directors Act:
  - Pursue conversion & start Phase 3
  - End the process with no changes

#### NEGOTIATION

Phase 3
Negotiation

Approvals Gate

WITHIN 120 DAYS OF LHBOD VOTE At the Latest: Oct. 24, 2024

- Negotiate terms for an agreement with Lee County
- Votes to accept or reject terms by:
  - Lee Health Board of Directors
  - Board of County Commissioners

# Questions & Discussion



# Staying Informed



## **Town Hall Gatherings Schedule**





#### District 1: Tuesday, Jan. 9 @ 6pm

Cape Christian Church - Student Center
2110 Chiquita Blvd. S ★ Cape Coral 33991



#### District 3: Monday, Jan. 8 @ 6pm

Lakes Regional Library
15290 Bass Road ★ Fort Myers 33919



#### District 1: Monday, Jan. 11 @ 6pm

St. Michael and All Angels Episcopal Church
2304 Periwinkle Way ★ Sanibel 33957



#### District 4: Thursday, Jan. 4 @ 6pm

**Lehigh Acres Municipal Services Improvement District** 601 E. County Lane ★ Lehigh Acres 33936



#### District 2: Wednesday, Jan. 10 @ 6pm

Fort Myers Downtown Library
2450 First Street ★ Fort Myers 33901



#### District 5: Friday, Jan. 5 @ 6pm

**Quality Life Center** 

3210 Dr. Martin Luther King Jr. Blvd. \* Fort Myers 33916



Public Hearing: Thursday, January 25 @ 3pm

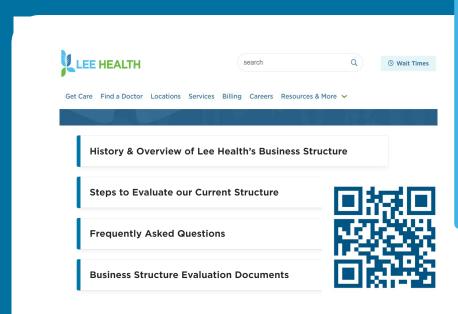
**Gulf Coast Medical Center Community Room** \* 13681 Doctors Way, Fort Myers 33912

Scan the Code to Learn More





## Our Single Point Of Truth LeeHealth.org/LookingAhead





Access by Phone, Tablet or Computer

#### **Frequently Updated**

Official Resources (Including Board Updates)

Detailed Timeline with Phases & Gates

Link to Submit Additional Questions

Town Hall & Public Hearing Schedule

45+ FAQ and Growing



# Thank you.

We're glad to have you on this journey with us.