

# 2015 Community Benefit Report

*Caring People,  
Caring for the Community*

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**LEE MEMORIAL  
HEALTH SYSTEM**

## 100 Years of Caring People, Caring for People

For 100 years, Lee Memorial Health System has been devoted to caring for our community. Our tradition of providing safe, high quality, leading-edge and compassionate care started with our very first patient—

Sam Thompson, a man from LaBelle who developed appendicitis. That commitment continues today throughout Lee Memorial Health System, which now encompasses four acute care hospitals, two specialty hospitals and comprehensive health care services in facilities and office locations throughout Southwest Florida.

Our dedicated team also has grown from two nurses to more than 11,800 employees, 1,300 community physicians and 4,500 volunteers and auxiliaries—your family members, friends and neighbors who make up your community health system.

With more than 1 million patient contacts each year, Lee Memorial Health System is one of the largest health systems in Florida. We serve all patients regardless of their financial or insurance status, and we do all of this without the benefit of direct local community tax support. This 2015 community report offers you a glimpse into some of the leading-edge services and programs that Lee Memorial Health System offers, as well as more details about the many ways we provide care for our community.

Every day and night, our dedicated team works hard to fulfill our mission of meeting the health care needs and improving the health status of the people of Southwest Florida. We are able to do this by focusing on comprehensive, efficient and compassionate care delivery and by leveraging partnerships with a variety of important community organizations.

We are extremely proud of our history of caring and our team's devotion to our mission, and look forward to continuing to competently and compassionately serve our community as caring people, caring for people!



**Sanford Cohen, M.D.**  
**Chairman, Board of Directors**  
**Lee Memorial Health System**



**Jim Nathan**  
**President**  
**Lee Memorial Health System**

# Annual Statement of Community Benefit by Hospital and System—2015

	Lee Memorial Health System	Lee Memorial Hospital	HealthPark Medical Center	Cape Coral Hospital	Gulf Coast Medical Center
Cost of Charity Care for Low-Income Patients	\$45,387,254	\$18,557,324	\$8,451,085	\$8,543,007	\$9,835,838
Cost of Unpaid Medicaid	\$44,149,192	\$11,737,385	\$17,657,610	\$5,965,047	\$8,789,150
Cost of Unpaid Medicare and Other Government-Sponsored Programs	\$153,269,926	\$34,866,670	\$40,880,255	\$29,849,008	\$47,673,993
<b>Total Value of Charity Care, Medicaid, Medicare and Other Government-Sponsored Programs</b>	<b>\$242,806,373</b>	<b>\$65,161,379</b>	<b>\$66,988,950</b>	<b>\$44,357,063</b>	<b>\$66,298,982</b>
Cost of Providing Other Community Benefits	\$53,843,182	\$13,460,795	\$13,460,795	\$13,460,795	\$13,460,795
<b>Total Charity Care, Government-Sponsored Programs and Other Community Benefits</b>	<b>\$296,649,554</b>	<b>\$78,622,174</b>	<b>\$80,449,745</b>	<b>\$57,817,858</b>	<b>\$79,759,777</b>
Less the Benefit to Lee Memorial Health System of Taxes	\$65,231,993	\$17,460,597	\$17,531,142	\$13,306,837	\$16,933,418
<b>Net Value of the 2015 Community Benefits</b>	<b>\$231,417,561</b>	<b>\$61,161,578</b>	<b>\$62,918,603</b>	<b>\$44,511,022</b>	<b>\$62,826,359</b>

## Research Benefits the Community

Lee Memorial Health System is devoted to treating patients today and in the future. Part of the future vision involves research into new technologies and cures for diseases and conditions that affect our local and global population.

Our pediatric oncology physicians and nurses are engaged in ongoing trials and studies that aim to reduce the number of children who get cancer and find cures and advanced treatments for those who are fighting the disease. A full-time position is devoted exclusively to cancer research. An internal

review committee, which includes clinical representatives throughout the system, participated in more than 150 research projects in 2015.



## American Heart Association

Lee Memorial Health System supports the American Heart Association's efforts through a number of program and initiatives, including the annual Heart Walk, Go Red for Women, Wear Red Day, National Walking Day and My Heart My Life. Other ongoing community programs also aim to reduce the number of deaths from heart disease by 20% by 2020. Our partnership with the American Heart Association also includes a focus on workplace wellness through the Fit-Friendly Employer designation. Lee Memorial Health System has been Fit-Friendly since 2008, and has achieved platinum status for workplace wellness since 2011.

In an effort to encourage a healthy weight, Lee Memorial Health System partnered with the American Heart Association and Caloosa Elementary School and Caloosa Middle School to build a Teaching Garden at Cape Coral Hospital. Through the garden, we teach children how to plant seeds, nurture growing plants, harvest produce and ultimately understand the value of good eating habits. Garden-themed lessons teach nutrition, math, science and other subjects all while the children have fun in the fresh air and work with their hands. Together, we can dramatically change the way America thinks about and consumes food.



## Other Nonprofit Partners

Members of our senior leadership and staff volunteer their time and talents to local nonprofit organizations, including:

- Foundation for Lee County Schools
- Harry Chapin Food Bank
- Florida Gulf Coast University
- PACE Center for Girls
- Horizon Council
- Chambers of Commerce
- Hodges University
- United Way
- Bob Janes Triage
- March of Dimes
- YMCA
- Nations Association
- Quality Life Center
- And many, many more community organizations

This donated time translates into a healthier community and keeps Lee Memorial Health System employees in touch with the heart of Southwest Florida.



# Healthy Lee: Collaborating for Community Health



## 2015 Award for Population Health

This award recognizes activities that improve delivery, access, or value for specific populations and improve health outcomes.

Lee Memorial Health System continues to be a leader, not only in Southwest Florida, but in nationally recognized programs that directly impact patient care.

America's Essential Hospitals, a national champion for hospitals and health systems dedicated to high quality care for all, including the most vulnerable, has recognized three member hospitals for their outstanding work to improve population health.

The association announced **2015 Gage Award** winners at its annual conference, VITAL2015, in San Diego. The awards celebrate creative and successful programs that enhance patient care and meet community needs.

"Gage Award winners are exceptional examples of the work our hospitals do every day to improve health care quality and outcomes in their communities," said America's Essential Hospitals President and CEO Bruce Siegel, MD, MPH.

### Winner: Lee Memorial Health System for Healthy Lee – Choose. Commit. Change.

Healthy Lee is a countywide effort to improve the health of residents and the care delivery system. Behavioral health improvements included 322 new beds; a new psychiatric hospital; detox beds; new, intensive, outpatient mental health services; and comprehensive crisis intervention training for law enforcement. More than 300 organizations in Lee County now actively contribute to Healthy Lee.

"Helping our community improve its overall health and well-being requires significant collaboration. This national recognition demonstrates that diverse organizations can do great things through a shared vision," said Lee Memorial Health System President Jim Nathan. "The Gage award, while presented to Lee Memorial Health System, is really shared by more than 300 organizations throughout Lee County dedicated to improving the health status of southwest Florida residents."

In addition, the American Heart Association recognized Lee Memorial Health System with the **Community Innovation Award**, for its work with Healthy Lee. This award is given to a company that has achieved all gold-level, Fit-Friendly criteria; and developed and implemented an innovative program in the community.

As a result of our outreach and community efforts, United States Surgeon General Vivek Murthy, M.D., MBA chose Lee Memorial Health System as part of his 2015 Listening Tour for our work with Healthy Lee.

The goals of Healthy Lee are to collaborate with community partners to improve our community's health and to create a culture of healthy lifestyles for people of all ages.



**Sally Jackson, system director, Government and Community Relations, center and U.S. Congressman (Florida) Curt Clawson, right, celebrate the Gage award with Bruce Siegel, M.D., president and CEO, America's Essential Hospitals.**



**United States Surgeon General Vivek Murthy, M.D. MBA speaks with the press during his visit to Fort Myers.**

## www.HealthyLee.com

The website—www.HealthyLee.com—was created to provide a one-stop resource for families, professionals, educators and businesses to find information and inspiration to develop healthy habits. On the website, you can find recipes, grocery shopping lists, fitness tips, news and events, and much more.

Under the umbrella of Healthy Lee, there are a number of best practice programs that are successfully helping the residents of Lee County. Examples include:

### 5210

A prescription for healthy habits for children, 5210 stands for:



- **5 fruits and veggies daily**
- **At least 1 hour of physical activity every day**
- **No more than 2 hours of screen time per day**
- **0 sugary beverages**

This blueprint for healthy habits is available for parents and families through Lee Physician Group and other local pediatricians' offices, schools and day cares.

The Healthy Lee Steering Committee identified our community's health needs and set the following priorities:

- **Healthy lifestyles**
- **Public engagement**
- **Primary care alternatives**
- **Health care workforce shortage**
- **Chronic disease**
- **Electronic medical records**
- **Behavioral health**

## It's All About You

This free, 6-week, research-based chronic disease self-management program was developed by Kate Lorig, Ph.D., from Stanford University. The "It's All About You" program empowers patients and helps improve health, well-being and self-confidence by teaching participants how to self-manage their chronic health conditions. Some of the topics discussed during the 6 weeks include healthy eating, the importance of exercise, relaxation techniques and better communication skills. The program—which is open to anyone 18 years of age and older who is living with or cares for someone with a chronic health condition—is offered through Lee Memorial Health System's Lee Health Solutions, in partnership with local community agencies and businesses.

In 2015, 158 people completed the 6-week program. Post-program surveys found that 100% of the participants said they would recommend the program to someone they know who lives with a chronic condition. Other valuable statistics include:

- **28% of participants reported improvement in self-efficacy with managing their chronic health condition**
- **24% reduction in hospitalizations for participants who complete the Chronic Disease Self-Management Program**

## Bob Janes Triage Center

The Bob Janes Triage Center & Low Demand Shelter provides an alternative to incarceration for low level, nonviolent offences or inappropriate emergency department utilization for people, primarily the homeless, with addictions or mental illness who otherwise would face jail time and no treatment. The Triage Center is staffed by The Salvation Army with support from medical and behavioral health professionals on the campus of SalusCare. Lee Memorial Health System provides financial support. In 2014, the center served 533 unduplicated people. A total of 2,892 unduplicated individuals have made up the 5,115 admissions to the facility since it opened in 2008. Lee Memorial Health System also referred

235 patients to the Bob Janes Triage Center, a 19.3 % increase over 2014. Additionally 2,368 bus passes were provided to indigent patients for transportation, many of whom were homeless.

## Horizon Council Healthcare Taskforce Workplace Wellness Summit

The Horizon Council is a public-private partnership for economic development. Among other initiatives, the council focuses on workplace wellness as an important quality of life and economic development effort. In 2015, 62 businesses participated in the Horizon Council Workplace Wellness Summit to learn more about implementing an effective workplace wellness program. Lee Memorial Health System plays an important role in teaching businesses how to improve their employees' health; and was a sponsor for the 2015 summit. The Workplace Wellness Summit agenda included problem-solving with carriers/wellness vendors, including FloridaBlue, Aetna, Humana, UnitedHealthcare and Cigna. There also were discussions about lifestyle medicine and wellness technologies. Additional workplace wellness information is available at [www.healthylee.com/workplace-wellness](http://www.healthylee.com/workplace-wellness).

## We Care

Through this partnership with community physicians, medically needy, uninsured and low income people in our community get the specialty medical care they need. Physicians who participate in this program donate their services. We Care is administered by The Salvation Army in partnership with the Florida Department of Health in Lee County, Lee County Medical Society, United Way, Family Health Centers, Southwest Florida Community Foundation and Lee Memorial Health System. In 2015, 437 physicians volunteered their time for a total of more than 2,000 hours of care. Total value of donated care was more than \$6.1 million. Since the inception of the program, 1,300 patients have been helped.

## Project Dentists Care

Project Dentists Care, which began in 2015, is a fully functioning part of the We Care of Lee County program that currently serves those low-income residents of Lee County who need basic oral health care (extraction and fillings). The dental clinic is located at the Salvation Army Outreach Services Center on Edison Avenue in Fort Myers. In 2015, 65 contracted local dental professionals participated in the program by treating 444 patients during 542 hours of pro-bono care valued at \$514,628.

## Outreach Team

A group of more than 50 Lee Memorial Health System clinical professionals and additional community partners, who comprise the Speaker's Bureau, present health fairs, lectures and other community events to share health-related information and perform on-site health screenings, ranging from blood pressure and blood sugar to vision, balance, skin cancer and more.

These Lee Memorial Health System professionals provided 64,948 hours at 227 events, with about 150,000 attendees. The program is valued at \$2,752,623.

## Community Health Needs Assessment

In order to define the priorities for action and measure the success of Healthy Lee initiatives through changes in population health, Healthy Lee gauges the health of the community every three years through the **Community Health Needs Assessment**. [www.leecounty.healthforecast.net](http://www.leecounty.healthforecast.net).

For more information, go to [www.HealthyLee.com](http://www.HealthyLee.com) or call 239-424-2233.

# Golisano Children's Hospital of Southwest Florida Partnerships Help Us Fulfill Our Mission

Lee Memorial Health System, on behalf of Golisano Children's Hospital of Southwest Florida, provides financial support and leadership involvement to collaborating partners. Examples include:

## Autism Speaks

A national organization, Autism Speaks provides a variety of valuable resources—both printed and online—for families and medical professionals. As a partner with Autism Speaks, the Golisano Children's Hospital pediatric neurology practice uses their materials to educate and support families. Additionally, Lee Memorial Health System provided financial support for and employees participated in the organization's fundraising walk—The Southwest Florida Walk Now for Autism.

## March of Dimes

Lee Memorial Health System and Golisano Children's Hospital of Southwest Florida have supported the March of Dimes' March for Babies fundraising event for more than 15 years. We also support them through collaborative research efforts and initiatives, including the initiative to eliminate early elective deliveries before 39 weeks gestation. The partnership is a natural fit, as Golisano Children's Hospital is home to the only Level III neonatal intensive care unit (NICU) between Tampa and Miami and the Regional Perinatal Intensive Care Unit.

## Foundation for Lee County Public Schools

Lee Memorial Health System is an Honor Roll Summa Cum Laude sponsor of year-round foundation activities to target resources to students and teachers in the classrooms, including the Golden Apple Teacher Recognition Program. System leaders also sit on the foundation board to help direct those resources.

Golisano Children's Hospital of Southwest Florida Child Advocacy staff members partner with Lee County schools to provide education programs targeted to 5th graders, including Germaine the Germ Thing (hand washing) and Mission Nutrition (healthy eating habits). We also support the ArtSpeak Program for children with Autism Spectrum Disorders.

## YMCAs

Golisano Children's Hospital is excited to partner with local YMCAs to bring healthy lifestyles to families through financial support, lecture series, events and free swimming lessons for those families in need. The Golisano Children's Hospital's Child Advocacy Program focuses on water safety and drowning prevention, which is why there is a special focus on swimming lessons.

Golisano Children's Hospital of Southwest Florida also provides financial support and partners with organizations—like the Harney Point Kiwanis for their KidsFest event and the Boys & Girls Club of Lee County for their Everyone Runs, Everyone Rides, Everyone Relaxes event—to bring bicycle safety, free bicycle helmets and other child advocacy initiatives to the community.

## Golisano Children's Hospital of Southwest Florida's Child Advocacy Program

The Child Advocacy department provides injury prevention education, resources and tools to parents and families throughout Southwest Florida. Our child advocates have completed degree programs in psychology, social work, public health, education and/or other related fields. All of our child advocates are certified child passenger safety technicians, as well. Golisano Children's Hospital of Southwest Florida currently employs five child advocates who provide the following programs:

- **Injury Prevention Education and Outreach**
- **Child Passenger Safety**
- **Community classes, including**
  - **Baby Care**
  - **Pediatric CPR and First Aid**
  - **Safe Sitter**
- **Safe Kids Southwest Florida**
- **Kohl's Kids Safety Program**
- **Free Partners in Parenting Classes**

**Golisano Children's Hospital also employs eight certified child life specialists, two board certified music therapists and one hospital school teacher.**

**In 2015, the child advocacy programs provided 8,894 hours of education and outreach for a total value of \$395,347.**



# Caring for the Community

## Florida State University College of Medicine Residency Program at Lee Memorial Health System

Many physicians, especially those who specialize in family medicine, stay in the areas of the country where they completed their residency. By partnering with the Florida State University College of Medicine, Lee Memorial Health System is involved in a family medicine residency program that aims to keep physicians in Southwest Florida.

The program currently has its full complement of 18 residents. Residents complete 36-month rotations in a number of areas, including:

- Adult medicine
- Behavioral medicine
- Pediatrics
- Obstetrics and gynecology
- General surgery
- Practice management
- Community medicine
- Geriatrics
- Sports medicine
- Emergency medicine
- Dermatology
- Ophthalmology
- Ear, nose and throat
- Urology
- Orthopedics
- Critical care
- Neurology
- Cardiology

Because the program cares for people of all ages, from infants to seniors, residents are exposed to a cross-section of the local community. "The residency program has already been successful," says Gary Goforth, M.D., program director. "Several of the residents have already established roots in Southwest Florida and plan to make this their permanent home. That's the goal of the program, which benefits the community long-term."

**For more information on the residency program, visit: [www.tinyurl.com/FSUresidency](http://www.tinyurl.com/FSUresidency)**

**LEE MEMORIAL  
HEALTH SYSTEM**

Family Medicine Program



## Health Professionals Education

In addition to the residency program, Lee Memorial Health System employees have participated in 770,270 paid staff hours of clinical experience for 1,351 students from local colleges and universities. The value of these programs is more than \$24 million.

Areas of internships, practicums and other educational programs include:

- Occupational therapy
- Physical therapy
- Physical therapy assistant
- Speech and language pathology
- Medical assistant
- Advanced registered nurse practitioner
- Licensed medical professional
- Licensed practical nurse
- Cardiovascular technologist (CVT)
- Child Life Interns
- Clinical education instructor
- Parish nurse credential
- Emergency cardiac care respiratory class
- Student boot camp and self-study exam
- FGCU medical technologist student program
- FGCU mentor program
- FGCU nursing lecture - diabetes
- FGCU practicum and internship program
- FGCU lab supervision
- Mentor doctor of nursing student
- Mentoring - Nova University and Sacred Heart University College of Education and Health Professions
- Master of social work student Internships
- Nova University and Florida Southwestern State College RN Education
- Nova University pharmacology I & II
- Nursing student clinical rotation – Cape Coral Institute of Technology
- Nursing student clinical rotation – FGCU
- Nursing student preceptors
- Pharmacy student rotation
- Precepting pharmacy interns
- Rehabilitation students
- Technician internship rotation - Heritage Institute and Cape Coral Institute of Technology

Healthy Lee has inspired our local colleges and universities to expand their capacity (more faculty, classrooms, labs, etc.), to grow the health care workforce. Florida Gulf Coast University doubled the enrollment and types of health professionals degrees.

# Lee Community Healthcare

In March of 2015 Lee Community Healthcare received final approval from the U.S. Department of Health and Human Services to operate as a federally qualified health center look-alike (FQHC-LA). Caring largely for the uninsured and economically distressed residents of Lee County, Lee Community Healthcare helped these individuals access primary care services by providing them with a medical home. With office locations in Dunbar, North Fort Myers and Cape Coral the medical providers and support staff cared for 6,072 patients during 17,688 office visits during 2015, one-third of whom would have otherwise gone to a Lee Memorial Health System emergency department to receive care for nonemergency conditions. This reduced inappropriate use of Lee Memorial Health System emergency rooms and saved the health system more than \$1.8 million in 2015.

## Lee Community Healthcare, Inc. Board of Directors

- Cedric B. Hall, chairperson, patient representative
- Alice H. Daniels, vice-chair person, patient representative
- Dixie Lynn Blum, secretary, patient representative
- Daniel Eveloff, treasurer, community representative
- Linda Brown, community representative
- Roberto Eguino, patient representative
- Dr. William Glover, community representative
- June Graham, patient representative
- Cliff Smith, community representative
- Nedy Staerber, community representative



## Flavor Harvest at Home

Patients age 65 and older are often at risk for malnutrition, and some studies have indicated as many as 1 in 3 patients are at risk for malnutrition upon admission to the hospital. Malnourished patients are 2-3 times more likely to develop surgical site infection or post-operative pneumonia. These patients also spend nearly three times longer in the hospital. This is a significant issue in our community and for our health system because 45% of our hospitalized patient population is 65 years of age or older.

Flavor Harvest at Home provides individualized medical nutrition therapy via free home delivered meals for 30 days after discharge for our patients who are malnourished or have the potential to become malnourished. In 2015, Lee Memorial Health System tested this program at Cape Coral Hospital and found that Flavor Harvest at Home had a positive impact on hospital readmissions with at-risk populations. Valuable data includes:

- 140 patients were eligible for the Flavor Harvest at Home program
- 65 patients received meals with a readmission rate of 23%
- 75 patients were eligible for the program but chose not to receive meals with a readmission rate of 36%



### Conclusions:

- **Proactive Nutrition Care**—a comprehensive nutrition assessment—positively identifies patients at risk who may not otherwise have been identified using the current malnutrition screening tool.
- **Better identification leads to better care and better outcomes.**
- **Readmission rates for those receiving meal support were significantly lower than those who did not.**

## Good Food is Good Medicine

The Good Food is Good Medicine program is a partnership between Lee Community Healthcare, The Harry Chapin Food Bank and Community Cooperative, Inc. The program was developed in 2015 in order to study the effect of improved nutrition, through increased access to fresh fruits, vegetables and whole grains on the blood pressure of select Lee Community Healthcare hypertensive patients. These patients receive a supply of healthy

foods on a weekly basis. These patients live in households earning less than 130% of federal poverty level wages, are experiencing food insecurity and have been diagnosed as having high blood pressure (>140/90). Preliminary results of the study are expected in July of 2016.

## Prescription Assistance

Lee Memorial Health System dispensed \$105,559 in medications to low-income patients who were discharged from our hospitals in 2015 and could not afford their medication. Lee Memorial Health System pharmacies supplied the medication, allowing patients to access the care they needed before they left the hospital setting.

These medications helped support patients in their homes, allowing them to continue treatment once they left the hospital.



## Respite Care

Lee Memorial Health System supports the Salvation Army Medical Respite Unit to assist the Lee County homeless population with medical needs in keeping with the system's mission to meet the health care needs and improve the health status of the people of Southwest Florida.

The Lee Memorial Health System Care Management department assesses the patient in the emergency department, or if admitted, in the hospital. If the patient is found to be homeless and to have an acute medical problem with

the need for recuperation, the Care Management department will collaborate with the Medical Respite Unit case management team and make a referral.

If the Medical Respite intake team finds the patient to be appropriate for their care, the patient is transferred there for recovery. In 2015 Lee Memorial Health System Care Management helped to coordinate care for 60 patients to be admitted to the Medical Respite Unit, a 15.8% increase over 2014.

## Injury Prevention

Lee Memorial Health System's Level II Regional Trauma Center covers Lee, Hendry, Glades, Charlotte and Collier counties. We provide community injury prevention services and support the Injury Prevention Councils in Lee and Collier counties. The injury prevention program mission is to work with community partners to prevent unintentional injuries and decrease the number of potential deaths across the age spectrum through educational offerings.

As a trauma center we know that injuries can be prevented and we engage our community to avoid them. Contact Trauma Services/Injury Prevention Program at 239-343-3797 or 239-343-3672 for more information or to set up a program.

**Balance screenings teach patients how to avoid falls and prevent injuries.**



## Celebrating 100 Years

From humble beginnings, Lee Memorial Health System grew with and evolved to meet the health care needs of our community. As we celebrate 100 years of caring, we are proud to share this Community Benefit Report, which provides a glimpse into some of the leading-edge services and programs that Lee Memorial Health System offers, and it highlights the ways we collaborate with many other community partners to serve and care for Southwest Florida.



# Lee Memorial Health System Board of Directors



Stephen R. Brown, M.D.  
District 1



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District 1



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District 2



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District 3  
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Stephanie L. Meyer, RN, BSN  
District 5

# Lee Memorial Health System Leadership



Jim Nathan  
Chief Executive Officer  
System President



Larry Antonucci, M.D.  
Chief Operating Officer



Kathy Bridge-Liles, RN  
Chief Administrative Officer  
Golisano Children's Hospital of  
Southwest Florida



David Cato  
Chief Administrative Officer  
Outpatient Services



Jon Cecil  
Chief Human Resources Officer



Roger Chen  
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Organizational Transformation



Joshua DeTillio  
Chief Administrative Officer  
Gulf Coast Medical Center



Kristine Fay  
Chief Administrative Officer  
Lee Physician Group



Donna Giannuzzi, RN  
Chief Patient Care Officer  
Chief Administrative Officer  
HealthPark Medical Center



Scott Kashman  
Chief Administrative Officer  
Cape Coral Hospital



Chuck Krivenko, M.D.  
Chief Medical Officer Clinical Services  
Chief Patient Safety Officer



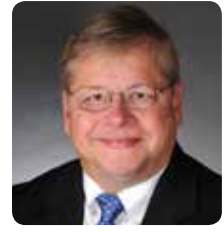
Skip Leonard  
Chief Foundation Officer



Sharon MacDonald  
Chief Administrative Officer, Oncology  
and Home Health Services



Mary McGillicuddy  
Chief Legal Officer and  
General Counsel



Kevin Newingham  
Chief Strategy Officer  
Strategic Services



Scott Nygaard, M.D.  
Chief Medical Officer for Physician Services  
and Network Development



Lisa Sgarlata  
Chief Administrative Officer  
Lee Memorial Hospital



Michael W. Smith  
Chief Information Officer



Ben Spence  
Chief Financial Officer



Suzanne Bradach  
System Director  
Special Projects

# Our Locations

## Lee Memorial Health System Hospitals

- Cape Coral Hospital..... 239-424-2000  
636 Del Prado Blvd., Cape Coral, FL 33990
- Gulf Coast Medical Center ..... 239-343-1000  
13681 Doctor's Way, Fort Myers, FL 33912
- HealthPark Medical Center..... 239-343-5000  
Golisano Children's Hospital of  
Southwest Florida ..... 239-343-KIDS (5437)  
9981 S. HealthPark Drive, Fort Myers, FL 33908
- Lee Memorial Hospital ..... 239-343-2000  
Rehabilitation Hospital ..... 239-343-3900  
2776 Cleveland Ave., Fort Myers, FL 33901



Lee Memorial Hospital



Gulf Coast Medical Center



Cape Coral Hospital



HealthPark Medical Center

## Outpatient Center Locations

- Golisano Children's Hospital of Southwest Florida  
Pediatric Specialty Clinic-Naples..... 239-254-4270  
1265 Creekside Pkwy., Suite 200, Naples, FL 33912
- Pediatric Specialty Clinic-Port Charlotte ..... 941-235-4900  
18316 Bayshore Road, Port Charlotte, FL 33980
- HealthPark Commons ..... 239-343-7200  
16281 Bass Road, Fort Myers, FL 33908
- Plantation ..... 239-343-0776  
13601 Plantation Road, Fort Myers, FL 33912
- Regional Cancer Center ..... 239-343-9500  
8931 Colonial Center Drive, Fort Myers, FL 33905

- Outpatient Center at Riverwalk (Lab) ..... 239-432-9012
- Outpatient Center at Riverwalk (Imaging)..... 239-437-8008  
12600 Creekside Lane, Fort Myers, FL 33919
- Riverwalk Sports Medicine and Rehabilitation..... 239-432-0500  
8350 Riverwalk Park Blvd., Suite 3, Fort Myers, FL 33919
- Sanctuary..... 239-343-9400  
8960 Colonial Center Drive, Fort Myers, FL 33905
- Wound Care & Hyperbaric Medicine..... 239-343-0454  
13778 Plantation Road, Fort Myers, FL 33912

## Lee Community Healthcare

- Fort Myers Clinic ..... 239-343-4910  
3511 Dr. Martin Luther King Blvd., Fort Myers, FL 33916
- North Fort Myers Clinic..... 239-997-9733  
13279 N. Cleveland Ave., North Fort Myers, FL 33903

- Cape Coral Clinic..... 239-424-2757  
1435 SE 8th Terrace, Suite E, Cape Coral, FL 33990

## Health Care Services

- |   |   |                              |                        |  |
|---|---|------------------------------|------------------------|--|
| Behavioral Health Services              | Community Health Screenings and Education | House Calls                  | Rehabilitation         | Urgent Care Centers                    |
| Birth Suites                            | Corporate Employee Health Services        | Kidney Transplant Center     | Skilled Nursing        | Volunteers and Auxiliaries             |
| Blood Centers                           | Diabetes Care                             | Laboratory Services          | Sleep Disorders Center | Wellness Centers                       |
| Cardiac Services                        | Diagnostic Imaging                        | Memory Care                  | Spine Center           | Women's Health                         |
| Childbirth Classes and Family Education | Emergency Care                            | Occupational Health Services | Stroke Services        | Wound Care & Hyperbaric Oxygen Therapy |
| Community Health                        | Home Health                               | Orthopedics                  | Support Groups         |  |
|   |   | Pain Management Centers      | Surgical Services      |  |
|   |   |                              | Trauma Center          |  |

## Lee Physician Group

For a complete listing of our locations, visit [www.LeePhysicianGroup.org](http://www.LeePhysicianGroup.org).

Our multispecialty group consists of more than 300 primary and specialty care physicians and advanced practitioners. Lee Physician Group offers the following medical specialty practices:

- |                        |                               |   |                              |                                  |
|------------------------|-------------------------------|---|------------------------------|----------------------------------|
| Allergy/Immunology     | Radiology                     | Palliative Care                             | Oncology                     | Sleep Medicine                   |
| Cardiology             | Infectious Disease            | Psychiatry                                  | Pediatric Infectious Disease | Spine Center                     |
| Cardio-Oncology        | Internal Medicine             | Pediatrics                                  | Pediatric Nephrology         | Vascular Surgery                 |
| Cardiothoracic Surgery | Integrative Medicine          | Pediatric Behavioral Medicine               | Pediatric Neurology          | Wound Care & Hyperbaric Medicine |
| Endocrinology          | Neurointerventional Radiology | Pediatric Behavioral Developmental Medicine | Pediatric Ophthalmology      |                                  |
| Family Medicine        | Neurosurgery                  | Pediatric Cardiology                        | Pediatric Psychology         |                                  |
| General Surgery        | HIV Services                  | Pediatric Ear, Nose & Throat                | Pediatric Sleep Medicine     |                                  |
| Geriatrics-Memory Care | Obstetrics/Gynecology         | Pediatric Endocrinology                     | Pediatric Surgery            |                                  |
| Geriatrics-House Calls | Occupational Health Services  | Pediatric Hematology/                       | Pulmonology                  |                                  |
| Neurointerventional    |                               |   | Rheumatology                 |                                  |